

## R3 Programs and Services

Funding	Programs	Services	Description
<b>\$1,000,000</b>	<b>Predevelopment Technical Assistance (10%)</b>	<b>Needs and Opportunities Analysis</b>	Determine readiness levels (staffing, equipment, capacity, and capabilities) for specific housing projects to identify where, when, and how to assist members in achieving their strategic goals and objectives.
		<b>Feasibility Assessment</b>	Evaluate a project's feasibility and financial readiness, including identifying funding and other resources needed for a successful project completion.
		<b>Planning Assistance</b>	Assisting with pre-development activities, including planning, permitting, and entitlement activities such as completing land use, environmental, civil, engineering, and financial/market assessments to gain legal approval to build.
		<b>Design Assistance</b>	Performing conceptual analysis, site planning, location, and alignment (i.e., topographic surveys, site inspections, and opinions of probable cost) and geospatial analysis to help visualize and analyze the community's data with collaborative maps, dashboards, and reporting for context and further study.
<b>\$7,500,000</b>	<b>Direct Investment (75%)</b>	<b>Financial Assistance</b>	<p>We can help build capital stacks – layers of strategic investment capital, own-source revenue, grants, loans, and state appropriations – and manage these investment portfolios for a given project. This may include providing technical assistance grants, loans, and forgivable loans for projects at each stage of its development, including:</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> Pre-development;</li> <li><input type="checkbox"/> Marketing and branding;</li> <li><input type="checkbox"/> Infrastructure;</li> <li><input type="checkbox"/> Capital equipment;</li> <li><input type="checkbox"/> Construction;</li> <li><input type="checkbox"/> Post-construction incentives; and</li> <li><input type="checkbox"/> Lease-up assistance.</li> </ul>
<b>\$500,000</b>	<b>Implementation Support (5%)</b>	<b>Joint Development Agreements (Public-Private Partnerships)</b>	We can assist with negotiating public-private development agreements and joint developments with private investors/interests and public agencies. We can also manage public entity relationships, strategic teaming, and negotiations to achieve project outcomes.
		<b>Project Management &amp; Construction Management</b>	We can assist with project and construction management during project implementation, including purchasing bulk materials to achieve higher economies of
		<b>Asset Management</b>	We can help acquire and deploy capital equipment to member communities to increase the longevity of their housing and infrastructure investments.
<b>\$1,000,000</b>	<b>Admin &amp; Reserves</b>	<b>Board Overhead &amp; Strategic Reserves</b>	Reserve funds to cover administrative costs and strategic investments (as needed)