Scope of Work

The scope of work for this assignment has been limited to reporting public record with regards to the sale of municipally owned properties that were developed with creating economic growth being the primary objective of the development. Raw data has been verified with public record but has not been confirmed with a party to the transaction other than the municipality that sold the property.

The collection and reporting of verified public record meets the clients need and the scope of work has been limited to this extent in this instance.

Fossil, OR

•	John Day,							Fossil, OF							
OCKI	Drive Time: 30 minute	adius						Drive Time: 30 minute	eradius						
a) esri 🛛 🗧	Cen	sus 2010		20	20		2025	C	ensus 2010	0 🔽		2020	<u></u>		20
		5,085		5,	120		5,060		1,35	9		1,347			13
		2,296		2,3	38		2,317		66	6		668			6
		1,472		14	72		1451		38	2		375			3
Average Household Size		2.18		2	.15		2.15		19	9		1.97			1
Owner Occupied Housing Units		1.645			581		1671		44			417			
Renter Occupied Housing Units		651			57		647		21	8		251			2
Median Age		49.7			2.4		53.7		53.			56.3			5
					20 -		2025					2020			20
Households by Income			Numbe			Number	Percent				Number	Percent	Number		Perce
<\$15.000			33		1%	312	13.5%				126	18.9%	118		18.1
\$15,000 - \$24,999			25			222	9.6%				61	9 1%	53		8.
\$25,000 - \$24,999			23			222	9.0%				93	13.9%	55		13.3
\$35,000 - \$49,999			35			342	14.8%				104	15.6%	101		15.
			41			421					114	17.1%	116		17.
\$50,000 - \$74,999			41			421	18.2% 13.3%				76		110		17.
\$75,000 - \$99,999						309	13.3%				76	11.4%	70		
\$100,000 - \$149,999			34									11.7%			13.
\$150,000 - \$199,999			5		3%	68	2.9%				10	1.5%	13		2.
\$200,000+			3	4 1	5%	34	1.5%				5	0.7%	5		0.
Median Household Income			\$49,42			\$52,343					\$41,467		\$44,471		
Average Household Income			\$62,12	6		\$67,414					\$54,387		\$59,360		
Per Capita Income			\$28,37	8		\$30,880					\$26,128		\$28,599		
	Cen	sus 2010 🗖		20	20 🗖		2025	С	ensus 2010	0 📕		2020			20
Population by Age	Number	Percent	Numbe	er Perc	ent	Number	Percent	Number	Percer	nt	Number	Percent	Number		Perce
0 - 4	234	4.6%	21	4 4.	2%	208	4.1%	55	4.05	%	48	3.6%	45		3.
5-9	245	4.8%	24	5 4.	8%	230	4.5%	61	4.55	%	52	3.9%	52		3.
10 - 14	309	6.1%	26	3 5	1%	261	5.2%	77	5.79	%	60	4.5%	57		4.
15 - 19	282	5.5%	22	. 4.	3%	235	4.6%	66	4.99	%	54	4.0%	56		4.
20 - 24	186	3.7%	20	8 4	1%	162	3.2%	43	3.25	%	57	4.2%	38		2.
25-34	445	8.8%	45	1 8.	8%	426	8.4%	100	7.49	%	118	8.8%	115		8.
35 - 44	519	10.2%	52	1 10.	2%	515	10.2%	116	8.59	%	119	8.8%	130		9.
45 - 54	762	15.0%	60	5 11.	8%	570	11.3%	203	14.95	%	138	10.2%	131		9.
55 - 64	890	17.5%	91	7 17.	9%	812	16.1%	246	18.19	%	238	17.7%	190		14.
65 - 74	663	13.0%	87	2 17.	0%	938	18.5%	202	14.99	36	258	19, 1%	271		20.
75-84	367	7.2%	42		3%	515	10.2%	121	8.99		145	10.8%	173		13
85+	182	3.6%	17		5%	185	3.7%	70	5.19		61	4.5%	65		4.
65.	102	5.0 %		r of House		100	3.1 76	10		mber of Hou		4.576	05	_	м.
2020 Disposable Income by Age of Hou	seholder <2	5 25-34	35-44	45-54	55-64	65-74	75+	<25	25-34	35-44	45-54	55-64	65-74	;	
Median Disposable In come	\$36,7	\$48,501	\$53,355	\$52,868	\$39,959	\$35,853	\$24,772	\$29,226	\$36,614	\$45,540	\$48,264	\$39,263	\$30,529		
Average Disposable Income	\$43.0		\$60.415	\$60.652	\$48,167	\$44,676	\$34,847	\$36,996	\$44,686	\$49,323	\$55.054	\$45,548	\$40,683		
2020 Net Worth by Age of Householder		25-34	35-44	45-54	55-64	65-74	75+	<25	25-34	35-44	45-54	55-64	65-74	75+	
Total	57	23-34	278	321	520	539	390		20- 54	62	83	144	172	141	
Median Net Worth	\$11,757	\$14.504		\$73.147	\$78.574	\$154.576	\$189,688		\$11.571	\$14,758	\$35.000	\$51,402	\$97.092	\$133.334	

Fossil Industrial Park

The City of Fossil platted a ten-site business park with the first sale closing in February of 2005. There have been five sites sold according to Wheeler County Assessor records and there remains four sites actively marketed for sale with an asking price of \$14,000 per acre. The sites vary in size from 1.55 acres up to 2.94 acres however several of the sites have areas of steep topography and diminished utility. Sales to date are summarized in the table below.

	Fossil Industrial park														
Мар	TL	Ref#	Sale Date	Sale Price	Acres	\$/AC	Grantor	Grantee							
06S2132D	211	2909	5/8/2020	\$24,080	1.72	14,000.00	CITY OF FOSSIL	LARSEN LAWRENCE L							
06S2132D	215	2913	5/6/2014	\$13,000	1.83	7,103.83	CITY OF FOSSIL	PAINTED HILLS NATURAL BEEF INC							
06S2132D	214	2912	9/22/2010	\$18,000	1.44	12,500.00	CITY OF FOSSIL	PAINTED HILLS NATURAL BEEF INC							
06S2132D	209	2907	10/27/2008	\$62,000	2.94	21,088.44	CITY OF FOSSIL	DERBY KENDALL							
06S2132D	213	2911	2/1/2005	\$26,350	1.55	17,000.00	CITY OF FOSSIL	WRIGHT CHEVROLET							



Baker City, OR

	John Day,							Baker Cit	y, OR							
	Drive Time: 30 minute I	adius		1.00				Drive Time: 30 minut	te radius	e. e.					1.1.1.1	
	Cent	us 2010		20	20		2025	(Census 2010			2020			2025	
		5,085		5,	20		5,060		13,169			13,766			13,948	
		2,296		2,3	38		2,317		5,566			5,842			5,933	
		1,472		1,4	72		1,451		3,558			3,671			3,710	
Average Household Size		2.18		2	. 15		2.15		2.30			2.29			2.28	
Owner Occupied Housing Units		1.645		1.6	581		1.671		3,732			3,748			3.817	
Renter Occupied Housing Units		651		6	67		647		1.834			2.094			2,116	
Median Age		49.7		5	2.4		53.7		45.2			46.6			46.5	
				20	20 -		2025					2020			2025	
Households by Income			Numbe	er Perc	ent	Number	Percent				Number	Percent	Number		Percent	
<\$15,000			33	0 14.	1%	3 12	13.5%			833	14.3%	808	13.6%			<\$15,00
\$15,000 - \$24,999			25	4 10.	9%	222	9.6%			563	9.6%	503	8.5%			\$15.000
\$25,000 - \$34,999			24			226	9,8%			652	11.2 %	624	10.5%			\$25.000
\$35,000 - \$49,999			35	1 15.	0%	342	14,8%			947	16.2%	950	16.0%			\$35.000
\$50.000 - \$74,999			41	2 17.	8%	421	18,2%			1.080	18.5%	1,115	18,8%			\$50.000
\$75.000 - \$99.999			31	6 13.	5%	309	13,3%			624	10.7%	630	10.6%			\$75,000
\$100,000 - \$149,999			34	3 14.	7%	384	16.6%			867	14.8%	999	16.8%			\$100,00
\$150.000 - \$199.999			5	4 2.	3%	68	2.9%			108	1.8%	137	2.3%			\$150.00
\$200,000+			3	4 1.	596	34	1.5%			168	2.9%	168	2.8%			\$200,0
Median Household Income			\$49.42	4		\$52,343				\$48,432		\$51,229				Median
Average Household Income			\$62.12	6		\$67,414				\$64,971		\$70,000				Average
Per Capita Income			\$28,37	8		\$30,880				\$27,685		\$29,892				Per Cap
	Cens	us 2 0 10 📕		20	20 🔽		2025	C	Census 2010			2020			2025	
Population by Age	Number	Percent	Numbe	r Perc	ent	Number	Percent	Number	Percent		Number	Percent	Number		Percent	
0 - 4	234	4.6%	21	4 4.:	2%	208	4.1%	754	5.7%		729	5.3%	747		5.4%	
5 - 9	245	4.8%	24	5 4.1	8%	230	4.5%	747	5.7%		740	5.4%	750		5.4%	
10 - 14	309	6.1%	26	3 5.	196	261	5.2%	790	6.0%		722	5.2%	760		5.4%	
15 - 19	282	5.5%	22	1 4.3	3%	235	4.6%	837	6.4%		684	5.0%	721		5.2%	
20 - 24	186	3.7%	20	8 4.	196	162	3.2%	604	4.6%		704	5.1%	629		4.5%	
25 - 34	445	8.8%	45	1 8.	8%	426	8.4%	1,344	10.2%		1,662	12.1%	1,648		11.8%	
35 - 44	5 19	10.2%	52	1 10.3	2%	515	10.2%	1,466	11. 196		1,398	10.2%	1,511		10.8%	
45 - 54	762	15.0%	60	5 11.	8%	570	11.3%	1,956	14.8%		1642	11.9%	1,498		10.7%	
55 - 64	890	17.5%	91	7 17.	9%	812	16.1%	2,000	15.2%		2,100	15.3%	1,923		13.8%	
65 - 74	663	13.0%	87	2 17.	0%	938	18.5%	1.463	11, 196		1912	13.9%	2.051		14.7%	
75 - 84	367	7.2%	42	5 8.3	3%	515	10.2%	840	6.4%		1048	7.6%	1.276		9,1%	
85+	182	3.6%	17			185	3.7%	371	2.8%		425	3.1%	434		3.1%	
				r of House						nber of Hou						
2020 Disposable Income by Age of Hou:				45-54	55-64	65-74	75+	<25	25-34	35-44	45-54	55-64	65-74 7			
Median Disposable Income	\$36,7			\$52,868	\$39,959	\$35,853	\$24,772	\$29,415	\$42,101	\$50,864	\$50,699	\$41,724	\$36,549			
Average Disposable Income	\$43,0	56 \$55,076	\$60,415	\$60,652	\$48,167	\$44,676	\$34,847	\$36,347	\$49,630	\$56,561	\$62,908	\$51,942	\$48,719			
2020 Net Worth by Age of Householder	<25	25-34	35-44	45-54	55-64	65-74	75+	<25	25-34	35-44	45-54	55-64	65-74	75+		
Total	57	234	278	321	520	539	390	181	715	690	853	1, 190	1,173	1,039		
Median Net Worth	\$11,757	\$14,504	\$38,465	\$73,147	\$78,574	\$154,576	\$189,688	\$9,766	\$12,971	\$26,002	\$41,845	\$83,335	\$153,213	\$241,282		
Average Net Worth	\$30,627	\$85,566	\$144,420 \$	216,228	\$297,472	\$353,834	\$468,044	\$22,435	\$53,132	\$91,616	\$274,205	\$487 197	\$537,574	\$873 380		

Elkhorn Industrial Park

This development was originally 65 acres of which there is roughly 41 acres remaining available for purchase. The property was originally purchased and developed by the Baker County in 1995 to 1997 to accommodate economic development and attract employers to the area. The development has rail access and is roughly 2 miles from I-84. There are development restrictions within the park including the time frame from closing to development as well as the type of development. My interview of City Manager, Fred Warner revealed that there have been numerous potential buyers interested in constructing self-storage facilities, however this is not allowed within the park as it would not bring additional employment to the region. A summary of the sales to date is included in the table below.



Elkhorn Industrial Park, Baker City, OR

			=					/ • · ·	
Map No	Tax Lot Ref No		Sales Date		les Price	Acres	\$/AC	Grantor	Grantee
09S4007D	402	16546 & 16547	9/4/2020	\$	235,620	14.28	\$16,500.00	CITY OF BAKER	J R SIMPLOT COMPANY
09S4007D	415	18348	2/1/2019	\$	22,537	1.5	\$15,024.67	CITY OF BAKER	GOLD CREEK PROPERTIES LLC
09S4007D	407	18136	5/12/2016	\$	42,180	2.74	\$15,394.16	BAKER COUNTY	HOP HEAVEN, INC
09S4007D	403	16896	9/11/2010	\$	18,500	1.5	\$12,333.33	BAKER COUNTY	DS BATCHELOR HOLDINGS LLC
09S4007D	406	18016	5/23/2008	\$	14,400	1.45	\$ 9,931.03	CITY OF BAKER	RUZICH, THOMAS J
09S4007D	405	17864	5/18/2007	\$	18,200	1.78	\$10,224.72	CITY OF BAKER	RUZICH, THOMAS J

* Tax lot 415 is 2.1 acres but is encumbered by an access easement across the southern property line and is effectively 1.5 useable acres according to City Manager Fred Warner. The table above reflects the useable acres which was the basis for negotiation.

The most recent sale within this development was two tax lots that have since been combined totaling 14.28 acres. The buyer intends on constructing a new fertilizer storage and mixing plant on the property complete with a new rail spur. The facility is anticipated to bring 5 to 7 new jobs to the area once complete. The buyer requested no concessions and plans to move forward with construction in 2021.

The sales have range from \$10,000 per acre up to \$16,500 per acre with the oldest sales representing the high side of the range. No acknowledgement of size regression is noted in the pricing structure.

La Grande, OR

Acri	John Day,	OR						La Grande	, Oreg	on					
	Drive Time: 30 minute ra							Drive Time: 30 minute							
	Cens	us 2010		20	20		2025		ensus 201	0		2020			2
		5,085		5	,120		5,060		22,30	3		23,913			2.
		2,296		2,	338		2,317		9,08	0		9,812			
		1.472		1	472		1,451		5.77	1		6,128			
Average Household Size		2.18			2.15		2.15		2.3	8		2.37			
OwnerOccupied Housing Units		1,645		1	681		1,671		5,77	8		5,834			
Renter Occupied Housing Units		651			657		647		3.30	2		3,978			
Median Age		49.7		4	52.4		53.7		38.	4		39.1			
, ,				20	20 -		2025					2020			
Households by Income			Numb		ent	Number	Percent				Number	Percent	Number	r	Pe
<\$15.000			33		1.1%	312	13.5%			1,431	14.6%	1.310	12.9%		
\$15,000 - \$24,999			25		9%	222	9.6%			1,095	11.2%	1.014	10.0%		
\$25,000 - \$34,999			24		496	226	9.8%			1.051	10.7%	987	9.8%		
\$35,000 - \$49,999			35		.0%	342	14.8%			1.472	15.0%	1.503	14.9%		
\$50,000 - \$74,999			4		.6%	421	18.2%			1.680	17, 1%	1,772	17.5%		
\$75,000 - \$99,999			3		.5%	309	13.3%			1,5 11	15.4%	1.661	16.4%		
\$100,000 - \$149,999			34		.7%	384	16.6%			909	9.3%	1.047	10.3%		
\$150,000 - \$199,999					.3%	68	2.9%			254	2.6%	323	3.2%		
\$200,000+					.5%	34	1.5%			4 10	4.2%	502	5.0%		
0200,000						04	1,070			410	4.2.70	0.02	0.07		
Median Household Income			\$49.42	4		\$52,343				\$48.085		\$52,420			
Average Household Income			\$62.12			\$67,414				\$67,196		\$75.345			
Per Capita Income			\$28.37			\$30,880				\$27.589		\$30.976			
r er ouprid me one	Cens	us 2010 🔽	020,01		20 1	000,000	2025	0	ensus 201			2020			
Population by Age	Number	Percent	Numb		ent	Number	Percent	Number	Percer		Number	Percent	Number	r	Pe
0 - 4	234	4.6%	2		2%	208	4.1%	1.458	6.55		1,421	5.9%	1.470		20
5-9	245	4.8%	24		8%	230	4.5%	1 4 12	6.35		1.442	6.0%	1.442		
10 - 14	309	6.1%	26		5.1%	261	5.2%	1,333	6.09		1,448	6.1%	1,457		
15 - 19	282	5.5%	23		.3%	235	4.6%	1,695	7.65		1,579	6.6%	1,437		
20 - 24	186	3.7%	20		. 1%	162	3.2%	1,823	8.25		1,526	6.4%	1,567		
25 - 34	445	8.8%	45		.8%	426	8.4%	2.665	11.95		3,415	14 3%	3,084		
35 - 44	519	10.2%	53		.2%	515	10.2%	2,003	10.05	-	2,565	10.7%	3,010		
45 - 54	762	15.0%	60		.8%	570	11.3%	2,948	13.25		2,303	10.2%	2,47		
45 - 54 55 - 64	890	17.5%	9.		.9%	812	16.1%	3.119	13.21		3,133	13.1%	2,726		
65 - 74	663	13.0%	87		.0%	938	18.5%	1.836	8.29		2.903	12.1%	3,186		
65 - 74 75 - 84	367	7.2%	87		.3%	515	18.5%	1,836	5.29		2,903	5.8%	3,186		
85+	182	3.6%	42		.5%	185	3.7%	620	2.85		643	2.7%	680		
85+	162	3.6%		8 3 erof Hous		18.5	3.7%	620		mber of Hou		2.1%	681	1	
0000 D'	seholder <2	5 25-34	35-44	45-54		65-74	75+	<25	25-34	35-44	45-54	55-64	65-74		
2020 Disposable Income by Age of Hous Median Disposable Income	seholder <2 \$36.72		\$53,355	\$52.868		\$35.853	\$24,772	\$26,410	\$37,992	\$51,102	\$52.820	\$42,731			
Average Disposable Income	\$36,72 \$43.05		\$53,355 \$60.415	\$52,868		\$35,853 \$44,676	\$24,772	\$26,410 \$34,454	\$47,992	\$51,102	\$52,820 \$64,313	\$42,731 \$53.090	\$37,327		
	<25	25-34	35-44	45-54	548,167	65-74	\$34,847	<25	25-34	35-44	45-54	553,090	65-74	75+	
2020 Net Worth by Age of Householder															
Total	57	234	278	321	520	539	390	623	1,666	1,360	1,315	1,802	1,747	1,299	
Median Net Worth	\$11,757	\$14,504	\$38,465	\$73,147	\$78,574	\$154,576	\$189,688	\$9,035	\$12,155	\$23,033	\$52,826		\$150,000	\$190,582	
Average Net Worth	\$30,627	\$85,566	\$144,420	\$216,228	\$297,472	\$353,834	\$468,044	\$16,854	\$52,337	\$148,343	\$328,831	\$542,579	\$725,166	\$659,888	

La Grande Business and Technology Park

The development is located on La Grande's southwest City limits and is surrounded by agricultural properties. The development does not have rail access but is roughly 1.8 miles from I-84. This development was created in 2006 by the City of La Grande Urban Renewal Agency and the Union County Economic Development Corporation. The purpose of the development was to provide shovel ready sites for immediate development by companies that would provide employment to the area. The development is located within the Business park zoning and contains the only property with this zone designation in the City of La Grande with similar properties being available outside of the city limits in the Union County Enterprise Zoning.



The development was 62.44 net acres of flat, buildable land with 25 acres certified as shovel ready configured in lots ranging in size from one acre to over eight acres. There currently 24 sites of which to date, there have been five properties sold within the development all of which have been improved. Two of the sites have been combined and now host the Oregon State Police regional office. Three of the sites have been improved with flex buildings containing both office and warehouse space, with the remaining site being an office building with plans for future warehouse space.

The development is differentiated from other business parks with similar use potential by its restrictive development standards and oversight within the Business Park Zoning as well as applicable CC&Rs. My

interviews of local market reveal that the primary detouring factor for most potential buyer's has been the increased development standards to construct their desired improvements with the materials required and with the oversight of the Union County Economic Development Corporation. The increased cost to improve the land to meet standards for being located within the flood zone is another noted consideration. There are no ongoing requirements post development with regards to use or occupancy other than what is typical in commercial and industrial zones.

Land Sales to date within the development as reported by the Union County Assessor's office are summarized in the table below.

Мар	TL	Ref #	Inst. #	Sale Date y/m/d	Sale Price	Acres	\$/AC
03S3816BA	800	18095	20181544	5/24/2018	\$ 50,000.00	2.68	\$ 18,656.72
03S3816AB	600	18078	20161819	6/8/2016	\$ 45,000.00	1.02	\$ 44,117.65
03S3816AB	1100	18082	20131860	5/29/2013	\$ 50,000.00	0.92	\$ 54,347.83
03S3816AB	1000	18081	20131861	5/28/2013	\$ 50,000.00	0.94	\$ 53,191.49
03S3816AB	700	18079	20081966	5/4/2008	\$ 19,700.00	1.04	\$ 18,942.31
03S3816AB	300	18076	20084127	9/8/2008	\$ 18,600.00	1.02	\$ 18,235.29

Baum Industrial Park

This development is located northeast of La Grande and is intended to cater to heavy industrial uses including manufacturing, food processing, etc. Prior to this development there were manufacturers located to the south of the development. The development consists of 60 acres of raw land with a proposed rail spur and a variety of proposed configurations. Interstate 84 is located 4 miles to the southeast in La Grande. The property is available for purchase at an asking price of \$30,000 per acre with no defined configuration stated. Price will be dependent upon Use and employment creation.



All recent sales have been priced at \$19,900 per acre. Land Sales within the development over the past five years are summarized in the table below.

Мар	TL	Ref #	Sale Date	Sale Price	Acres	\$/AC	Grantor	Grantee
02S3835A	603	19121	10/29/2018	\$99,500.00	5.00	\$19,900	UNION COUNTY	BULL ANTLERS RESOURCES
02S3835A	600	7533	9/14/2018	\$78,207.00	3.93	\$19,900	UNION COUNTY	KC LAND LLC
02S3835AD	500	19137	9/14/2018	\$19,900.00	1.00	\$19,900	UNION COUNTY	KELLOGG, DONALD Z